



Modern Slavery Statement 2026-27

Introduction

Salix Homes is committed to implementing and enforcing effective systems and controls to ensure modern slavery, in all its forms, is eradicated throughout our direct operations and wider supply chain.

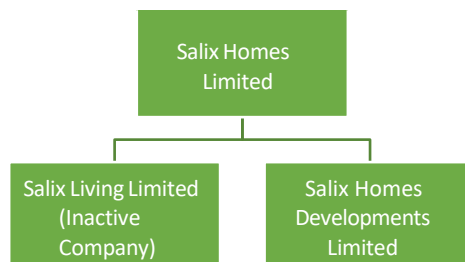
This statement sets out Salix Homes' commitment to recognising and eradicating modern slavery (encompassing human trafficking, slavery, forced labour, servitude and exploitation).

As an ethical provider of social and affordable housing, Salix Homes takes a zero-tolerance approach to modern slavery and human trafficking - seeking to act with transparency and integrity in all our business transactions.

Salix Homes will not knowingly trade with, support, or work with any business or organisation suspected or found to be involved in modern slavery or human trafficking in any way, however remote or indirect.

About Salix Homes

Salix Homes is the parent organisation for the Salix Homes Group (SHG), which comprises of the following organisations:



Salix Homes Ltd. – Registered as a Community Benefit Society with the FCA - Registration number: 7501. Also registered with the Regulator of Social Housing: 4609

Salix Homes Developments Ltd (SHDL) – Company Number: 10359332

Salix Living Ltd (SLL) – Company Number: 10359220 (currently inactive)

The Registered Office for all organisations is Diamond House, 2 Peel Cross Road, Salford, M5 4DT.

A Registered Provider of social housing since 2015 following the transfer of stock from Salford City Council, Salix Homes (SH) owns and provides housing and housing management related services to around 8,500 homes across Salford and Trafford in Greater Manchester. The Association has an annual turnover of around £49m and employs **over 300** people.

Salix Homes' business is primarily centred around the following services:

- Housing and tenancy management services (across a variety of tenure types including general needs, housing for older people, affordable rent and shared ownership)
- The letting of properties for rent
- The development of new homes
- The repair and maintenance of housing stock and neighbourhoods
- Rent and financial inclusion advice
- Tenancy sustainment support

Salix Homes' commitment to fairness and equality, challenging the unacceptable and having a positive impact on all those who cross our organisational path is reflected in our values of being:

- Trustworthy
- Successful
- Inclusive

Salix Homes Developments Ltd – is a wholly owned subsidiary of Salix Homes Ltd. It is a non-asset holding entity – established to construct and develop new properties on behalf of the parent.

Salix Living - currently inactive

This statement covers Salix Homes Limited and all of the above subsidiaries.

Responsibility

This statement has been approved by the Board of Salix Homes.

The Senior Leadership Team is responsible for overseeing our anti-slavery activities, led by the Chief Executive Officer and the Company Secretary.

Individual Managers are responsible for the day-to-day implementation of Salix Homes' policies and procedures, ensuring that their teams are aware of their responsibilities in making our activities against slavery and human trafficking effective.

The prevention, detection and reporting of any instances or concerns of modern slavery is the responsibility of all colleagues.

All colleagues are encouraged to raise any concerns at the earliest possible stage.

Risk Assessment and Management

The Salix Homes Group manages risk according to its Risk Management Framework. Risks are managed on an ongoing basis and are regularly reviewed by the Audit & Risk Committee, Board and Senior Leadership Team.

The Risk Management Framework is subject to external review and scrutiny by Internal Auditors. Our risks are externally reviewed to ensure that they are appropriate to the work of the Association and are in line with the expectations of the Regulator of Social Housing (RSH).

Currently, there are no areas of the organisations business that are considered to represent a high level of risk of modern slavery and/or human trafficking. Potential risks are mitigated by our policies and procedures, controls built into our business operations and the knowledge, skills and behaviours of our colleagues.

Our Supply Chain

Salix Homes' supply chain is wide and diverse - from building and maintenance contractors through to suppliers of goods and services. The majority of these suppliers are based and trade in the UK. For suppliers with significant annual spend levels, a signed contract is in place in line with Salix Homes' Procurement Policy.

Salix Homes is committed to continuously improving our procurement practices in relation to tenders and contracts, to ensure they reflect best practice and legislative requirements, and that modern slavery remains a key consideration in all procurement activities.

Salix Homes seeks to actively mitigate the risk of modern slavery and human trafficking occurring in the delivery of our services and throughout our supply chain by:

Organisation

- Having in place an approved and robust Safeguarding Policy and Procedure
- Training and awareness sessions
- Being a member of several safeguarding multiagency groups
- Liaising with community partners to understand and prevent criminal behaviour
- Offering a range of services to support customers including visiting new and existing tenants on a regular basis, provision of tenancy support and additional welfare support for vulnerable customers. These interactions provide opportunities for colleagues to see customers in their home environment and flag any safeguarding concerns first-hand
- Having officers who are tasked with identifying and investigating possible fraud and possible modern slavery activities
- Providing a confidential reporting process for colleagues, contractors and suppliers to report any serious concerns whilst working with Salix Homes' customers, including the abuse or neglect of vulnerable people

Colleagues

- Paying all colleagues at least the living wage
- Employing all our colleagues directly or through reputable agencies
- Requiring all colleagues to provide right to work documentation prior to commencing employment
- Having open and fair recruitment and selection practices supported by approved Salix Homes' policies and procedures

Suppliers

- Requiring suppliers to confirm that they have their own Modern Slavery Statement and/or policy in place (should they meet the statutory thresholds)
- Ensuring all tender exercises include the legal requirement for bidders to:

- Confirm that they have their own Modern Slavery Statement (if they meet the statutory thresholds) and provide a copy; and
- Accept the inclusion of additional clauses in supplier contracts, confirming that the supplier will take its own steps to eradicate slavery and prohibit the use of forced, compulsory or trafficked labour.

Effectiveness

Salix Homes recognises the importance of measuring the effectiveness of the risk mitigations put in place.

Our primary source of assurance, in relation to Salix Homes' supply chain, is the procurement evaluation process for suppliers which should demand visibility of supplier/contractor Modern Slavery Statements (where applicable) and/or policies. In addition, the Contract Manager reaches out to all suppliers on an annual basis to request an updated copy of their Modern Slavery Statements (where applicable) and/or policies.

Internal auditors will periodically review Salix Homes' approach to safeguarding as part of the approved Internal Audit Strategic Plan.

Our People Services Team maintain records of colleague training which provides assurance that key personnel are keeping up to date with latest, best practice developments in relation to modern slavery and safeguarding.

Training

All new Salix Homes colleagues are required to complete both Adult and Child Safeguarding Awareness e-learning training within six months of commencing employment. The training aims to educate and empower our colleagues to identify potential risk factors and at-risk groups, including signs of exploitation and how to respond to them.

In addition, mandatory Safeguarding Awareness refresher training is provided to all colleagues every two years, which is adapted to according to the needs of the role. All Safeguarding Awareness training includes information around Modern Slavery and provides specific examples of potential issues which colleagues may encounter within the housing sector, such as 'Cuckooing'.

Reporting Concerns

The Salix Homes Group requires all colleagues and contractors acting on our behalf to raise any concerns or suspicions of incidents of modern slavery or human trafficking. In line with our Safeguarding Policy and procedures, colleagues are able to register any concerns with management for further investigation and review.

In the event of a serious concern requiring an immediate emergency response, colleagues may also contact the Police direct by calling 999. They may also contact the Modern Slavery Helpline on 0800 0121 700 or Crimestoppers on 0800 555 111.

Colleagues may also raise any concerns directly with the Chief Executive Officer, any member of the Senior Leadership Team or the Company Secretary.

No concerns or incidences of modern slavery or human trafficking were reported during 2025/26.

Policies and Procedures

Salix Homes has several policies, procedures and documents in place which seek to ensure the risk of modern slavery to our business and supply chain is minimised. Policy reviews are scheduled on an annual, biennial or triennial basis, or whenever wider legislative or regulatory changes occur, as required. Policy updates are communicated to all colleagues as part of our regular company-wide email announcement schedule - with policy documents available to review via the intranet. Managers and supervisors are responsible for ensuring that any changes are communicated and undertaken within their teams.

In the development of policies and procedures, Salix Homes engages with a range of organisations to ensure that best practice is maintained. While this varies according to business area, key contributors include: national social housing networks such as the National Housing Federation; trade unions; legal advisors; financial advisors; internal auditors and customer groups (including the Customer Scrutiny Pool and Procurement Panel). Overall, Salix Homes' policies and procedures seek to ensure ongoing compliance with the standards as set by the Regulator of Social Housing.

The following key policies and procedures have been reviewed:

- **Anti-Fraud & Anti-Money Laundering Policy** – Updated to meet the requirements of the Economic Crime & Corporate Transparency Act (ECCTA) 2023, including strengthening Salix Homes' approach to fraud risk assessment.
- **Anti-Social Behaviour, Hate Crime & Domestic Abuse Policy** [\[Link\]](#) – Updated to reflect colleague roles and responsibilities in relation to this policy and to align with Salix Homes' updated ASB recording system.
- **Equality, Diversity & Inclusion Policy** [\[Link\]](#) – Updated to reflect up-to-date KPIs and colleague roles and responsibilities in relation to this Policy.
- **Probity Policy** [\[Link\]](#) – Reviewed annually to promote openness and transparency in all activities and achieve high standards of integrity and good governance.
- **Procurement Policy** [\[Link\]](#) – Updated to reflect current procurement regulation and to strengthen links to probity, such as through additional detail around Conflicts Assessments.
- **Vulnerable Customer & Reasonable Adjustments Policy** – A merger of two previously separate policies, to streamline information around the recording of customer vulnerability data and how we will tailor our services to meet individual customer needs.
- **Whistleblowing Policy** [\[Link\]](#) – Updated to align with regulatory developments, such as the launch of the Fair Work Agency, providing colleagues with guidance and support in understanding and exercising their rights under employment law.

The following policies, procedures and other business documents which are relevant to minimising the risk of modern slavery include:

- Asset Management & Investment Policy
- Code of Conduct
- Financial Regulations & Scheme of Delegation
- Health & Safety Policy
- Household Members, Lodgers & Sub-Tenants Policy [\[Link\]](#)
- Recruitment & Selection Policy [\[Link\]](#)
- Safeguarding Policy [\[Link\]](#)
- Tenancy Fraud Policy [\[Link\]](#)

Achievements 2025-26

During 2025/26, Salix Homes undertook the following actions to combat modern slavery and human trafficking:

- Board members and all senior managers took responsibility for implementing this statement and its objectives and provided adequate resources/investment to ensure that slavery and human trafficking was not taking place within the organisation and/or supply chains.
- All colleagues were able to access a copy of this Modern Slavery Statement, including details of the process that should be followed to report any concerns for further investigation and review.
- All relevant policies continued to be reviewed as part of a regular review schedule to ensure they continued to reflect our commitment to the Modern Slavery Act 2015.
- Tender documents and contract terms and conditions continued to be reviewed to ensure they supported our zero-tolerance ethos.
- Salix Homes continued to raise awareness and understanding of the risk of modern slavery and human trafficking across the organisation.
- An organisation-wide Fraud Risk Assessment was undertaken by the Senior Leadership Team, which supported Salix Homes' overall awareness and approach to different forms of potential customer exploitation such as tenancy fraud.
- Salix Homes continued to undertake due diligence assessments with key suppliers to review what they are doing to reduce the risk of modern slavery in their supply chains, including reviewing the Modern Slavery Statements of our key suppliers on an annual basis.
- Salix Homes completed audits of our high-risk areas such as Contract Management and Recruitment. No specific audit recommendations were raised in relation to Salix Homes' approach to modern slavery.

Ongoing Commitment 2026-27

Salix Homes is committed to ensuring, as far as possible, that there is no modern slavery or human trafficking in any part of our business. Furthermore, Salix Homes recognises its responsibility under the Transparency in Supply Chains Statutory Guidance (2025) to enhance the disclosures we make in relation to our supply chain and approach to Modern Slavery over time.

Salix Homes are committed to:

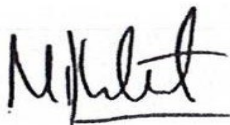
- Reviewing our current approach to Modern Slavery training and communications, to strengthen colleague learning through the provision of sector-specific context.
- Salix Homes will also continue to work with partners organisations and groups (e.g. GMHP) to strengthen the overall approach to Modern Slavery and other safeguarding issues across the region.

- Undertaking additional information gathering in relation to our supply chain, through the usage of an updated Procurement questionnaire.
- Developing KPIs through which to measure Salix Homes' approach to Modern Slavery, across supply chain data collection, training and risk assessment areas.
- Continuing to raise awareness of modern slavery and human trafficking across our business areas, supply chains and local communities.
- Continuing to address modern slavery in the schedule of colleague communications.
- Continuing to review the processes and procedures for the reporting of modern slavery concerns.

Declaration

This statement is made pursuant to section 54(1) of the Modern Slavery Act 2015 and constitutes Salix Homes' Modern Slavery and Human Trafficking Statement for the financial year ending 31 March 2027. This statement will be reviewed and published annually.

Signed:



Chair of the Board
Salix Homes Ltd

Date: 22 September 2026